

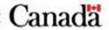


TURNER

STRATEGIES



Funded in Part by the Government of Canada's
Reaching Home: Canada's Homelessness Strategy



NANAIMO:

BUILDING A PATH FORWARD

TASK FORCE MEETING Financial Modelling Update

MAY 6, 2020

Key Assumptions



Start year 2020 – comparing 5 & 10 year timelines



Target pop growth at 3% for at risk/transitional; 10% for episodic/chronic



Access to current supply is full, given overflow demand



Target chronic/episodic at 100%



Target at risk/transitional at 10% and 25% rates



Focus on new capital vs. reliance on current rent units



No new shelters or transitional housing



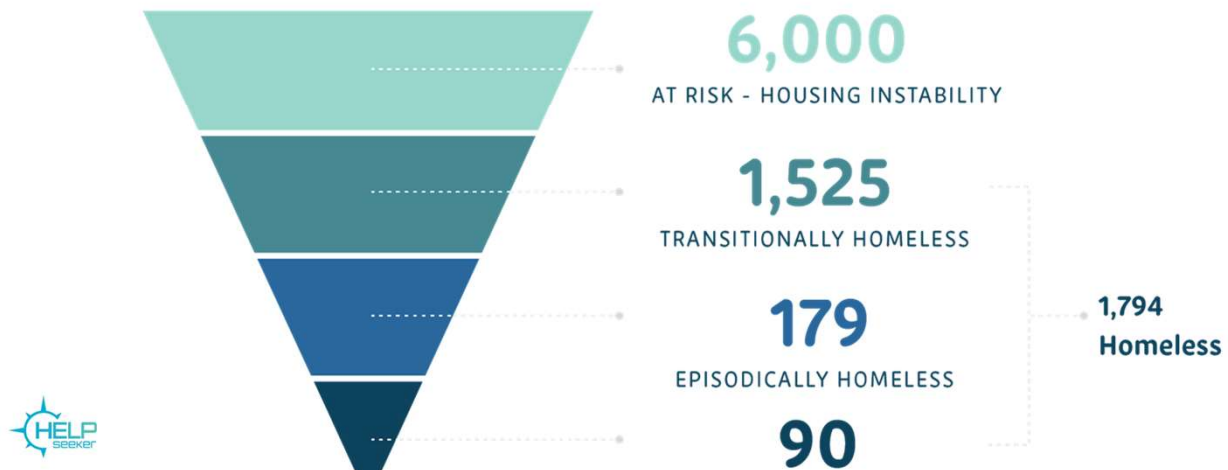
Eliminate current backlog over immediate 5yrs



Shift resources to prevention over time



Demand Annual Estimates

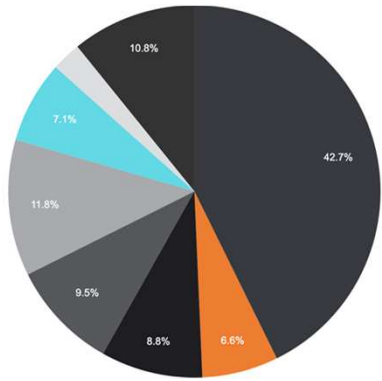


Key Assumptions – Performance & Cost

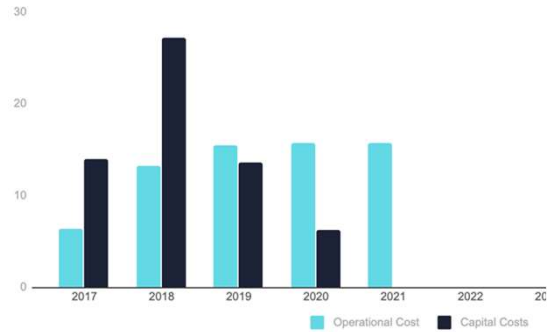
Program Type	Target Turnover	Target Negative Exit	OpEx/Space/Yr	CapEx/Space
Permanent Supportive Housing	25%	15%	\$20K; \$35K; \$55K	\$175K
Affordable Housing	20%	10%	\$5K	\$125K
Assertive Community Outreach	20%	10%	\$21K	
Intensive Case Management	150%	15%	\$17.5K	
Rapid Rehousing	200%	20%	\$12K	
Diversion	300%	20%	\$5K	
Rent Supports	20%	10%	\$6K	



Scenario 1: \$108M over 5 yrs or \$22M/ year



- Permanent Supportive Housing
- Transitional Housing
- Rapid Rehousing
- Assertive Case Management
- Intensive Case Management
- Affordable Housing
- Prevention
- Rent Supports



Supports Needed: \$66M over 5 years to support housing operations and Housing First programming.

Housing Needed: \$42M in capital for 621 new housing spaces

Spaces created over 5 years

190- Permanent Supportive Housing

280 - Affordable Housing

86-Transitional Support Housing

60 - Assertive Community Treatment

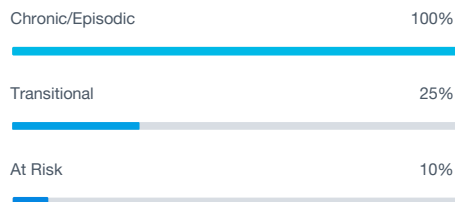
100 - Intensive Case Management

110 - Rapid Rehousing

80 - Diversion

300 - Rent Supports

1



2

Assumes heavy capital investment, complemented by rent supports & Housing First in market units.

