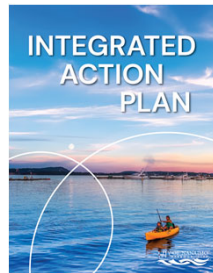


Integrated Action Plan | Introduction

2023-JAN-23



Integration Across Documents



Goal | A
Prosperous
Nanaimo



Policy | C5.2.1

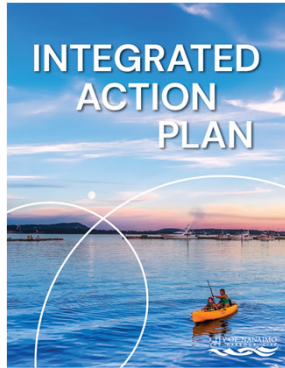


Immediate
Programming
Actions |
C5.2.1 &
C5.2.2



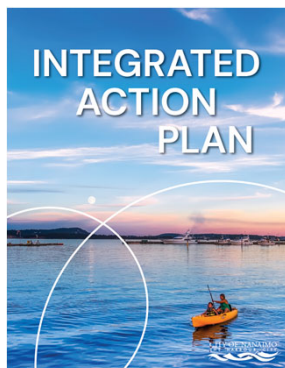
Area of Impact |
Workforce Population
Draft Primary Indicator
| % of population that
are an age likely to be in
the workforce (15-64)

Integrated Action Plan | Introduction



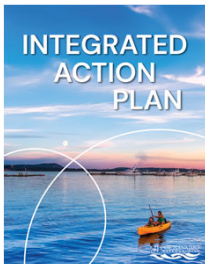
Purpose | Communicate the full breadth of actions the City of Nanaimo may consider undertaking in the ongoing, short, and long term.

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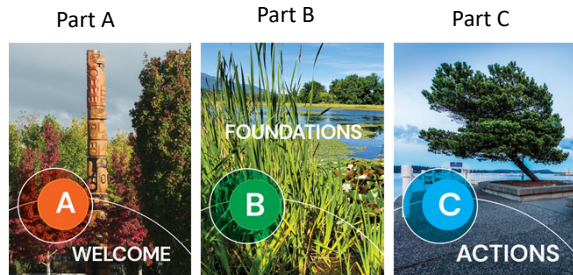


- City-led actions brought by all City Departments
- Support integration and interdepartmental communication
- Leverage opportunity, efficient investment & maximize community benefit

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DOCUMENT STRUCTURE



Integrated Action Plan | Introduction



5 CITY GOALS

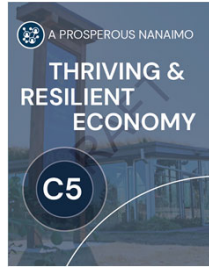
- A GREEN NANAIMO: RESILIENT & REGENERATIVE ECOSYSTEMS**
- A CONNECTED NANAIMO: EQUITABLE & ACCESS & MOBILITY**
- A HEALTHY NANAIMO: COMMUNITY WELLBEING & LIVABILITY**
- AN EMPOWERED NANAIMO: RECONCILIATION, REPRESENTATION & INCLUSION**
- A PROSPEROUS NANAIMO: THRIVING & RESILIENT ECONOMY**

35 CITY PLAN POLICY TOPIC AREAS

- C1.1 Greenhouse Gas Emissions Reduction
- C1.2 Climate Adaptation & Hazard Mitigation
- C1.3 Urban Tree Canopy (Natural Areas, & Open Space)
- C1.4 Healthy Watersheds
- C1.5 Parks, Streets & Recreational Services
- C1.6 Land Use Management
- C1.7 Smartfield Sites
- C1.8 Street Lighting & Dark Skies
- C2.1 Connected Communities
- C2.2 Integrated Walk, Bike, & Public Transit Services
- C2.3 Recreational Trails
- C2.4 Safe Mobility (Vision Zero)
- C2.5 Complete Streets
- C3.1 Community Safety & Security
- C3.2 Affordable Housing
- C3.3 Intergenerational Living
- C3.4 Food Security
- C3.5 Emergency Management
- C3.6 Recreation, Culture, & Heritage
- C4.1 Parks & Recreation
- C4.2 Early Childhood
- C4.3 Access for All
- C4.4 Senior Access & Engagement
- C4.5 Culture
- C4.6 Archaeology & Heritage
- C4.7 Public Art Projects & Programs
- C4.8 Community Events, Festivals, Gatherings, & Celebrations
- C4.9 Public & Park Amenity Management
- C4.10 Historical Use & Protection
- C5.1 Investment Capital
- C5.2 Human, Social, & Cultural Capital
- C5.3 Business Development
- C5.4 Innovation & Technology
- C5.5 Smart Mobility & Transportation
- C5.6 Tourism

Integrated Action Plan | Introduction

SAMPLE SECTION

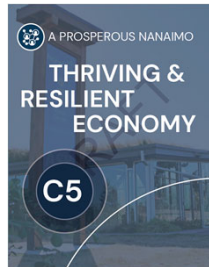


C5.1 ECONOMIC CAPITAL

CITY PLAN	ROLES
<p>C5.1 Economic Capital</p> <p>SUPPORTING DOCUMENTS</p> <ul style="list-style-type: none"> Economic Development Strategy 	<p>WHAT THE CITY DOES</p> <ul style="list-style-type: none"> Adds and updates strategic infrastructure to support the economy such as facilities, roads and utilities. Designates land for business and industrial activity Communicates city plans and priorities to developers and investors and provides timely approvals of development applications Provides a vision for the community through the City Plan process to help steer growth and investment in infrastructure. <p>WHAT OTHERS DO</p> <ul style="list-style-type: none"> Contribute to funding and building infrastructure (senior government, developers) Strategically expand facilities and programs (DFOH, VSL, other major employers)

Integrated Action Plan | Introduction

SAMPLE SECTION



ECONOMIC CAPITAL AT A GLANCE: AREAS OF FOCUS

<p>Continue to invest and revitalize the downtown</p>	<p>Position Nanaimo as the transportation and logistics hub for Vancouver Island</p>	<p>Develop a Health Care Centre of Excellence</p>
<p>Why? The downtown core is the City's 'primary urban node'. It is the heart of the community and the focal point for cultural, business, government and shopping and dining. The goal is to create a vibrant and prosperous downtown.</p> <p>How we plan to do this:</p> <ul style="list-style-type: none"> There are a broad range of public and private sector investment occurring in the downtown core including: <ul style="list-style-type: none"> Downtown Transit Hub Commercial Street Revitalization Redevelopment of key sites (Lambert, ASB South, Millwright Drive) Commercial Street Nightmarket 	<p>Why? Nanaimo has a competitive advantage over other communities on Vancouver Island as a centrally located, deep sea port with excellent marine, rail and air connections.</p> <p>How we plan to do this:</p> <ul style="list-style-type: none"> Develop a Strategic Land Logistics Strategy with a long-term, high-level perspective to position Nanaimo as a healthy economic, demographic and technological future. 	<p>Why? Centralizing health care services for residents of Vancouver Island north of the Malaspina Peninsula will create significant employment in the City and provide a high level of care for residents and make Nanaimo an even more attractive place to live, work and play.</p> <p>How we plan to do this:</p> <ul style="list-style-type: none"> Advocate for new health care activities and care at Nanaimo Regional General Hospital Work with Nanaimo Regional General Hospital and Vancouver Island University to establish a medical school in Nanaimo.

Integrated Action Plan | Introduction

SAMPLE SECTION



ECONOMIC CAPITAL PROGRAMMING ACTIONS

ONGOING REGULAR & REPEATED ACTIONS

Ref	Program	Connected City Plan Policies
	Continue to manage the Revitalization Tax Exemption Programs for the downtown core and for hotels.	► C5.15
	Work with the Nanaimo Medical Staff Association, Nanaimo Foundation, the Nanaimo Hospital Foundation, and other philanthropic organizations to secure health care supports in the region (e.g. nurses, specialized care services, health support workers).	► C5.16

IMMEDIATE 0 - 5 YEARS

Ref	Program	Connected City Plan Policies
	Review the Revitalization Tax Exemption Programs for manufacturing core and for hotels and consider new opportunities.	► C5.15
	Implement the actions of the Mayor's 100 Day Strategic Plan (2018-2020) which has the intention of addressing goals and needs over the next 10 years.	► C5.17
	Research and communicate existing inventory use and demand that will require the government to ensure appropriate supply-demand balance.	► C5.15
	Advocate for new hotels and a new hotel development facility at NRGD to meet the needs of the downtown hotel market.	► C5.16
	Work with the City of Nanaimo, General Hospital and Vancouver Island University to ensure the development of a new hospital.	► C5.16
	Coordinate a Transportation and Logistics Strategy with a focus on Data Platform for the business region, with a long-term, multi-modal perspective that positions Nanaimo towards a healthy economic, demographic, and technology future.	► C5.17

FUTURE BEYOND 5 YEARS

No programming actions currently identified for this time period.

Integrated Action Plan | Introduction

SAMPLE SECTION



ECONOMIC CAPITAL PROJECT ACTIONS

ONGOING REGULAR & REPEATED ACTIONS

No project actions currently identified for this time period.

IMMEDIATE 0 - 5 YEARS

Ref	Project	Connected City Plan Policies
	Continue to work on the phased development of First Drive SE (economic zoning, subdivision, and disposition of the property to enable a signature residential development). Complete an assessment for Stage 1 First Drive.	► C5.2
	Support the development of the Departure Bay section of the waterfront (balancing and ensuring the full economic impacts of the development are leveraged). Obtain approval of Election for Departure Bay section.	► C5.14
	Work with the Business Plan Authority in progressing development along Stewart Ave (Downtown Channel) to enhance the vibrancy of the waterfront (walkway and investment in the waterfront) and support development.	► C5.14

FUTURE BEYOND 5 YEARS

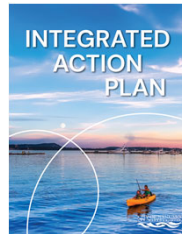
No project actions currently identified for this time period.

Integrated Action Areas (See the below sections to see related actions)

Timelines



Adopted
2022-JUL-04



Spring 2023

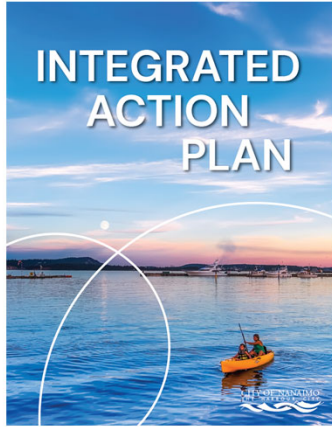


Summer 2023

Proposed Next Steps

City Plan IAP and Monitoring Review		Proposed Date
C1 & C2	A Green Nanaimo actions A Connected Nanaimo actions	GPC – March 13
C3	A Healthy Nanaimo actions An Empowered Nanaimo actions	GPC – April 24
C4, C5, D, E	A Prosperous Nanaimo actions, City Structure and Taking Action AND draft Monitoring Strategy Introduction	GPC – May 8
	Completed draft Integrated Action Plan and Monitoring Strategy	GPC – May 29

* Extra meetings can be scheduled if needed to ensure we have a final draft by May



QUESTIONS?