

# **“FINANCIAL PLAN BYLAW 2015 NO. 7206”**

*Consolidated Version*

2016-MAR-07

Includes Amendment: 7206.01, 7206.02, 7206.03

CITY OF NANAIMO

BYLAW NO. 7206

A BYLAW TO CONFIRM AND ADOPT THE FINANCIAL PLAN

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The Municipal Council of the City of Nanaimo in open meeting assembled, ENACTS AS FOLLOWS:

1. Title

This Bylaw may be cited as the “FINANCIAL PLAN BYLAW 2015 NO. 7206”.

2. Schedule “A” attached hereto and forming part of this Bylaw is hereby adopted and is the Financial Plan for the City of Nanaimo for the period 2015-JAN-01 to 2019-DEC-31.

3. The various items of expenditure set forth in Schedule “A” are hereby authorized.

4. Schedule “B” attached hereto and forming part of this Bylaw is hereby adopted and is the Statement of Revenue Objectives & Policies for the City of Nanaimo for the period 2015-JAN-01 to 2019-DEC-31.

5. The Financial Plan may be amended in the following manner:

(a) Funds may be reallocated in accordance with the City of Nanaimo's management policy on budget transfers.

(b) The Director of Finance may transfer unexpended appropriations to Reserve Funds or Reserve Accounts for future expenditures.

**SCHEDULE A**  
(Bylaw Nos. 7206.01, 7206.02, 7206.03)

**Schedule A**

City of Nanaimo  
2015 - 2019 Financial Plan

	2015	2016	2017	2018	2019
<b>Revenues:</b>					
Revenue from Property Vaue Taxes	95,387,670	98,207,701	103,496,626	107,165,002	110,393,847
Revenue from Parcel Taxes	236,574	234,042	234,242	236,584	-
Revenue from Fees & Charges	36,694,292	38,326,816	40,066,312	41,853,336	43,748,545
Revenue from Other Sources	27,854,865	28,777,626	32,518,934	24,957,260	25,400,392
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	160,173,401	165,546,185	176,316,114	174,212,182	179,542,784
<b>Expenses:</b>					
General Operating Expenditures	117,893,690	115,544,933	118,478,681	121,618,892	124,542,564
Sanitary Sewer Operating Expenditures	4,473,552	3,855,636	3,957,180	4,058,127	4,146,033
Waterworks Operating Expenditures	8,295,061	8,229,539	8,425,254	8,427,434	8,631,408
Interest Payment on Municipal Debt	2,603,693	2,585,813	3,070,712	3,423,092	3,413,699
Amortization	20,851,198	21,513,370	22,778,479	23,328,022	23,411,622
<b>Annual Surplus/Deficit</b>	6,056,207	13,816,894	19,605,808	13,356,615	15,397,458
<b>Add back:</b>					
Amortization	20,851,198	21,513,370	22,778,479	23,328,022	23,411,622
<b>Capital Expenditures</b>					
General Capital Expenditures	27,284,175	22,625,360	19,657,170	19,882,900	10,088,800
Sanitary Sewer Capital Expenditures	8,428,736	4,277,100	6,857,500	2,824,000	3,508,313
Waterworks Capital Expenditures	25,774,822	9,739,900	11,767,550	6,708,250	8,515,906
Proceeds from Borrowing	(134,646)	(8,400,000)	(600,000)	(6,000,000)	-
Principal Payment on Municipal Debt	3,086,275	3,048,361	3,445,115	3,797,388	3,942,373
<b>Transfers between Funds:</b>					
Special Funds	-	-	-	-	-
DCC Funds	-	-	-	-	-
<b>Transfers to/from Accumulated Surplus</b>	(37,531,957)	4,039,543	1,256,952	9,472,099	12,753,688
<b>Financial Plan Balance</b>	-	-	-	-	-

## **Schedule B**

### **City of Nanaimo Statement of Revenue Objectives & Policies**

#### 1. Proportion of revenue by source

##### Property taxes

- The City of Nanaimo will attempt to keep the proportional share of revenue from property taxes at a level similar to the average of comparable municipalities.
- Where new sources of revenue are made available to the City from senior governments, wherever possible these revenues will be used to reduce dependency on property taxation revenue.

##### Parcel taxes

- Parcel taxes will be used whenever Council determines that they are more appropriate than property taxes.

##### Fees & Charges

- Wherever possible, fees & charges will be used to assign costs to those who benefit from the service provided. The proportion of the costs recovered by fees and charges will vary with the nature of the service provided.

##### Proceeds of borrowing

- Borrowing will be considered when determining the funding sources of large capital projects that provide benefits to taxpayers over a long period of time (20 years or more).
- Council will consider a policy to identify an appropriate level of debt for the community.

##### Other sources of revenue

- The City will continue to seek other sources of revenue in order to reduce reliance on property taxes.
- The City will consider hydro electric power generation where practical and environmentally supportable.

#### 2. Distribution of property taxes among the classes

- The City of Nanaimo will maintain the percentage of property taxes received from residential taxpayers at a level comparable to the average of similar municipalities.
- The City will attempt, over time, to reduce the commercial tax rate to the average of all BC municipalities.
- Between 2009 and 2013, the light and major industrial tax rates were reduced to the same level as the commercial tax rate.

3. Permissive Tax Exemptions

- The City of Nanaimo believes that Permissive Tax Exemptions are an appropriate way to recognize the value of the services provided to the community by non-profit organizations.
- Permissive Tax Exemption requests will be reviewed by the Grants Advisory Committee based on policies and guidelines approved by Council. The Committee will make recommendations to Council.
- Permissive Tax Exemptions will be reviewed at least every three years to ensure that the organization and property still meets the criteria established by Council.

4. Revitalization Tax Exemptions

- The City of Nanaimo believes that Revitalization Tax Exemptions are an appropriate tool to assist the City in realizing its strategic objectives.
- The City can exempt municipal taxes for up to ten years for projects undertaken by landowners, where the project meets defined objectives of a City strategy.
- Recipients of exemptions must enter into a Revitalization Tax Exemption Agreement with the City.
- Every Revitalization Tax Exemption must be approved by Council.