CITY OF NANAIMO

BYLAW NO. 7371

A BYLAW TO CONFIRM AND ADOPT THE FINANCIAL PLAN

The Municipal Council of the City of Nanaimo in open meeting assembled, ENACTS AS FOLLOWS:

1. <u>Title</u>

This Bylaw may be cited as the "Financial Plan Bylaw 2023 No. 7371".

- 2. Schedule "A" attached hereto and forming part of this Bylaw is hereby adopted and is the Financial Plan for the City of Nanaimo for the period 2024-JAN-01 to 2028-DEC-31.
- 3. The various items of expenditure set forth in Schedule "A" are hereby authorized.
- 4. Schedule "B" attached hereto and forming part of this Bylaw is hereby adopted and is the Statement of Revenue Objectives & Policies for the City of Nanaimo for the period 2024-JAN-01 to 2028-DEC-31.
- 5. The Financial Plan may be amended in the following manner:
 - (a) Funds may be reallocated in accordance with the City of Nanaimo's management policy on budget transfers.
 - (b) The Director of Finance may transfer unexpended appropriations to Reserve Funds or Reserve Accounts for future expenditures.

PASSED FIRST READING: 2023-DEC-18 PASSED SECOND READING: 2023-DEC-18 PASSED THIRD READING: 2023-DEC-18 ADOPTED: 2024-JAN-15

L.E. KROG

MAYOR

S. GURRIE CORPORATE OFFICER

Schedule A City of Nanaimo 2024 - 2028 Financial Plan

	2024	2025	2026	2027	2028
Revenues:					
Revenue from Property Value Taxes	154,984,224	166,905,250	175,739,353	181,588,034	187,669,329
Revenue from Parcel Taxes	209.980	212.840	58.095	2.904	2.904
Revenue from Fees & Charges	61,503,874	63,708,507	67,178,921	68,844,481	70,402,302
Revenue from Other Sources	33,765,145	35,481,318	30,620,749	29,690,715	29,022,097
	250,463,223	266,307,915	273,597,118	280,126,134	287,096,632
Expenses:					
General Operating Expenditures	181,259,003	184,243,738	190,495,696	194,036,539	200,542,862
Sanitary Sewer Operating Expenditure	5,083,946	5,129,647	5,282,082	5,336,144	5,397,985
Waterworks Operating Expenditures	13,252,982	13,721,901	13,361,518	13,760,179	13,460,170
Interest Payment on Municipal Debt	2,298,045	2,466,318	2,362,892	1,741,309	1,403,747
Amortization	33,268,491	34,164,334	34,700,907	36,078,637	38,029,710
Annual Surplus/Deficit	15,300,756	26,581,977	27,394,023	29,173,326	28,262,158
Add back:					
Amortization	33,268,491	34,164,334	34,700,907	36,078,637	38,029,710
Capital Expenditures					
General Capital Expenditures	38,187,708	39,495,280	30,298,000	25,764,140	28,432,294
Sanitary Sewer Capital Expenditures	9,232,300	4,314,500	4,580,300	5,059,600	6,776,300
Waterworks Capital Expenditures	18,946,300	10,098,400	16,322,100	8,850,900	10,991,800
Proceeds from Municipal Borrowing	-	-	-	-	-
Principal Payment on Municipal Debt	4,365,211	5,181,410	5,301,738	4,400,408	3,153,856
Transfers between Funds:					
Transfers to/(from) Accumulated Surplus	(22,162,272)	1,656,721	5,592,792	21,176,915	16,937,618
Financial Plan Balance	-	-	-	-	-

Schedule B

City of Nanaimo Statement of Revenue Objectives & Policies

1. Proportion of revenue by source

Property taxes

- The City of Nanaimo will attempt to keep the proportional share of revenue from property taxes at a level similar to the average of comparable municipalities.
- Where new sources of revenue are made available to the City from senior governments, wherever possible these revenues will be used to reduce dependency on property taxation revenue.

Parcel taxes

• Parcel taxes will be used whenever Council determines that they are more appropriate than property taxes.

Fees & Charges

• Wherever possible, fees & charges will be used to assign costs to those who benefit from the service provided. The proportion of the costs recovered by fees and charges will vary with the nature of the service provided.

Proceeds of borrowing

- Borrowing will be considered when determining the funding sources of large capital projects that provide benefits to taxpayers over a long period of time (20 years or more).
- Borrowing will be consistent with Council's Debt Management Policy.

Other sources of revenue

- The City will continue to seek other sources of revenue in order to reduce reliance on property taxes.
- The City will consider hydroelectric power generation where practical and environmentally supportable.
- 2. Distribution of property taxes among the classes
 - The City of Nanaimo will maintain the percentage of property taxes received from residential taxpayers at a level comparable to the average of similar municipalities.
 - The City will attempt, over time, to reduce the commercial tax rate to the average of all BC municipalities.
 - Between 2009 and 2013, the light and major industrial tax rates were reduced to the same level as the commercial tax rate.

- 3. Permissive Tax Exemptions
 - The City of Nanaimo believes that Permissive Tax Exemptions are an appropriate way to recognize the value of the services provided to the community by non-profit organizations.
 - Permissive Tax Exemption requests will be reviewed by the Finance and Audit Committee based on policies and guidelines approved by Council. The Committee will make recommendations to Council.
 - Permissive Tax Exemptions will be reviewed at least every three years to ensure that the organization and property still meets the criteria established by Council.
- 4. Revitalization Tax Exemptions
 - The City of Nanaimo believes that Revitalization Tax Exemptions are an appropriate tool to assist the City in realizing its strategic objectives.
 - The City can exempt municipal taxes for up to ten years for projects undertaken by landowners, where the project meets defined objectives of a City strategy.
 - Recipients of exemptions must enter into a Revitalization Tax Exemption Agreement with the City.
 - Every Revitalization Tax Exemption must be approved by Council.